# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2006

	CEDURES REP , as amended. Filing is ma						
Local Government Type		Local Governmen	t Name		Count		
☐ City 🗵 Township	☐ Village ☐ Other	Township of	Sciota		Sh	iawassee	_
Audit Date	Opinion Date	006	Date Accountant Re		o State:		
March 31, 2006	July 24, 20		August 4, 2006		ninian o	n financia	l statements
prepared in accordar	financial statements once with the Statement of Financial Statementury.	nts of the Goverr	nmental Accountin	g Standards B	Board (G	ASB) and	the Uniform
We affirm that:							
<ol> <li>We have complied</li> </ol>	d with the Bulletin for	the Audits of Loc	al Units of Governi	ment in Michig	an as re	vised.	
<ol><li>We are certified p</li></ol>	ublic accountants reg	istered to practic	e in Michigan.				
	following. "Yes" resp nts and recommendati		n disclosed in the f	inancial staten	nents, ind	cluding the	e notes, or in
You must check the a	applicable box for eac	ch item below.					
☐ yes ☒ no 1.	Certain component u	inits/funds/agenc	ies of the local uni	t are excluded	from the	financial	statements.
☐ yes ☒ no 2.	There are accumulate earnings (P.A. 275 o		or more of this un	it's unreserved	d fund ba	ılances/re	tained
⊠ yes □ no 3.	There are instances 1968, as amended).	of non-compliand	ce with the Uniform	Accounting a	nd Budg	eting Act (	(P.A. 2 of
☐ yes ☒ no 4.	The local unit has vid or its requirements, or					•	inance Act
☐ yes ☒ no 5.	The local unit holds of 1943, as amended	*			-	•	nts. (P.A. 20
☐ yes ☒ no 6.	The local unit has be unit.	een delinquent dis	stributing tax rever	nues that were	collected	d for anoth	ner taxing
☐ yes ☒ no 7.	The local unit has viearned pension beneath the overfunding (paid during they year	efits (normal cost credits are more	s) in the current ye	ar. If the plan	is more	than 1009	% funded
☐ yes ☒ no 8.	The local unit uses c 1995 (MCL 129.241)		as not adopted an	applicable po	licy as re	quired by	P.A. 266 of
☐ yes ☒ no 9.	The local unit has no	ot adopted an inv	estment policy as i	required by P.A	A. 196 of	1997 (MC	CL 129.95).
We have enclose	ed the following:			Enclose		o Be warded	Not Required
The letter of comme	ents and recommenda	ations.		х			
Reports on individu	al federal financial ass	sistance program	is (program audits)	).			X
Single Audit Report	s (ASLGU).						Х
Certified Public Accou							
Campbell, Kuster	er & Co., P.C.	· · · · · · · · · · · · · · · · · · ·					
Street Address 512 N. Lincoln, S	uite 100, P.O. Box 68	36	City Bay	City	State MI	Zip 4870	)7
Accountant Signature	L, Keisterer	¿ CO., P.	(,			_1 1010	

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# CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

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#### **INDEPENDENT AUDITOR'S REPORT**

July 24, 2006

To the Township Board Township of Sciota Shiawassee County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Sciota, Shiawassee County, Michigan as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Sciota's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Sciota, Shiawassee County, Michigan as of March 31, 2006, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Comptell, Kusterer & CO., P.C.

Certified Public Accountants

## MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2006

The Management's Discussion and Analysis report of the Township of Sciota covers the Township's financial performance during the year ended March 31, 2006.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at March 31, 2006, totaled \$189,722.39 for governmental activities. Overall total capital assets remained increased due mainly to the purchase of land.

Overall revenues were \$283,931.62 from governmental activities. Governmental activities had a \$36,648.04 increase in net assets with major road improvements of \$79,829.31.

Taxable value increase by approximately \$1,152,223.00 or 5.2%.

The Township incurred \$199,300.00 of new debt during the year to fund the purchase of land.

## **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

## **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Township are reported as governmental activities. This includes the General Fund and the Current Tax Collection Fund.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2006

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund.

## FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Our cash position in the governmental activities remains strong.

## FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for most of the Township's governmental services. The most significant are capital outlay which incurred expenses of \$128,800.00, and highways and streets which incurred expenses of \$79,829.36.

## CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$128,800.00 in capital assets.

The Township's governmental activities paid \$5,965.00 of principal on long-term debt.

## KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income. We continue to grow in taxable values with little demand for infrastructure, except good roads.

# **CONTACTING THE TOWNSHIP'S MANAGEMENT**

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township Clerk at 517-651-5540 or the Township Treasurer at 517-651-5788.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2006

	Governmental Activities
ASSETS:	
CURRENT ASSETS: Cash in bank	161 677 65
Taxes receivable	10 416 74
Total Current Assets	172 094 39
NON-CURRENT ASSETS:	
Capital Assets	159 011 52
Less: Accumulated Depreciation	(22 553 52)
Total Non-current Assets	136 458 00
TOTAL ASSETS	308 552 39
LIABILITIES AND NET ASSETS:	
LIABILITIES:	
CURRENT LIABILITIES:	
Accounts payable	5 495 00
Total Current Liabilities	<u> </u>
NON-CURRENT LIABILITIES	
Loan Payable	119 300 00
Total Non-current Liabilities	113 335 00
Total Liabilities	118 830 00
NET ASSETS:	
Invested in Capital Assets, Net of Related Debt	23 123 00
Unrestricted	166 599 39
Total Net Assets	189 722 39
TOTAL LIABILITIES AND NET ASSETS	308 552 39

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended March 31, 2006

		Program Revenue	Governmental Activities
FUNCTIONS/PROGRAMS	Expenses	Charges for Services	Net (Expense) Revenue and Changes in Net Assets
Governmental Activities: Legislative	42.007.00		(40.007.00)
General government	12 097 89 62 010 50	- 4 404 50	(12 097 89)
Public safety	77 115 90	4 131 50 31 050 00	(57 879 00)
Public works	77 113 90 79 829 31	30 355 00	(46 065 90) (49 474 31)
Culture and recreation	4 000 00	-	(4 000 00)
Other	9 411 52	-	(9 411 52)
Interest on long-term debt	2 818 46		(2 818 46)
Total Governmental Activities	247 283 58	65 536 50	(181 747 08)
General Revenues: Property taxes			00.000.00
State revenue sharing			80 833 99
Interest			126 967 42 1 240 44
Miscellaneous			9 353 27
~			
Total General Revenues			218 395 12
Change in net assets			36 648 04
Net assets, beginning of year			153 074 35
Net Assets, End of Year			189 722 39

# BALANCE SHEET - GOVERNMENTAL FUNDS March 31, 2006

<u>Assets</u>	Total (General)
Cash in bank Taxes receivable Due from other funds	156 170 78 10 416 74 5 506 87
Total Assets	172 094 39
Liabilities and Fund Equity	
Liabilities: Accounts payable Total liabilities	<u>5 495 00</u> 5 495 00
Fund equity: Fund balances: Unreserved:	
Undesignated Total fund equity	<u>166 599 39</u>
	166 599 39
Total Liabilities and Fund Equity	172 094 39

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2006

# TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

166 599 39

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost Accumulated depreciation

159 011 52

(22 553 52)

Long-term debt liabilities are not due and payable in the current period and therefore are not recorded in the governmental funds

Loan payable

(113 335 00)

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

<u>189 722 39</u>

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS Year ended March 31, 2006

Tear chided Waren 51, 2000	Total (General)
Revenues:	
Property taxes	80 833 99
Licenses and permits	1 169 00
State revenue sharing	126 967 42
Charges for services	4 747 50
Interest	1 240 44
Special assessments	59 620 00
Miscellaneous	9 353 27
Total revenues	283 931 62
Expenditures:	
Legislative:	
Township Board	12 097 89
General government:	
Supervisor	8 742 75
Elections	30 70
Assessor	10 838 14
Clerk	8 977 71
Board of Review	1 131 56
Treasurer	10 560 05
Building and grounds	18 048 06
Cemetery	1 380 55
Public safety:	1 300 33
Fire protection	42 127 70
Ambulance	43 137 79
Planning Commission	30 870 00
Public works:	3 108 11
Highways and streets	
Culture and recreation:	79 829 31
Library	
Other:	4 000 00
Insurance	
Pension	6 205 90
Capital outlay	3 205 62
Debt service	128 800 00
	<u>8 783 46</u>
Total expenditures	379 747 60
Excess (deficiency) of revenues over expenditures	(95 815 98)
Other financing sources (uses):	
Loan proceeds	119 300 00
Total other financing sources (uses)	119 300 00
Excess (deficiency) of revenues and	
other sources over expenditures	
and other uses	23 484 02
Fund halance, April 4	20 104 02
Fund balance, April 1	143 115 37
Fund Balance, March 31	
The accompanying natural states as a second state of the second states as a second state of the	166_599 39

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2006

<del>-</del>	NET CHANGE IN FUND BALANCES – TOTAL GOVERNMENTAL FUNDS	23 484 02
	Amounts reported for governmental activities in the Statement of Activities are different because:	
	Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation	
_	Depreciation Expense Capital Outlay	(2 300 98) 128 800 00
-	Receipt of debt proceeds is a financing source in the governmental funds; the receipt does not have an effect in the statement of activates but does increase the debt balance in the statement of net assets.	
_	Loan proceeds	(119 300 00)
_	Repayment of debt principal is an expenditure in the governmental funds, the repayment does not have an effect in the statement of activities but does reduce the debt balance in the statement of net assets.	

Principal payments on long-term debt

5 965 00

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

36 648 04

#### NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Sciota, Shiawassee County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Sciota. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

#### Joint Venture

The Township is a member of the LSW Emergency Services Authority. The Township appoints one member to the joint venture's governing board, which then approves the annual budget. Financial information of the joint venture may be obtained from the Authority at 607 E. Grand River in Laingsburg, Michigan.

#### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

# NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 1 - Summary of Significant Accounting Policies (continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

#### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

#### Property Taxes

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2005 tax roll millage rate was 1.8709 mills, and the taxable value was \$43,211,435.00.

# NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$500.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Building and improvements Furniture and equipment

20 years 8-20 years

#### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

#### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.

# NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 2 – <u>Budgets and Budgetary Accounting</u> (continued)

- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

#### Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

Total Deposits

Carrying
Amounts

161 677 65

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

The Township of Sciota did not have any investments as of March 31, 2006.

# NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

	Balance 4/1/05	Additions	Deletions	Balance 3/31/06
Governmental Activities:	2 202 22	400 000 00		40.4.200.00
Land and improvements Building	2 000 00 19 739 52	122 300 00	_	124 300 00 19 739 52
Equipment	8 472 00	6 500 00		14 972 00
Total	30 211 52	128 800 00	-	159 011 52
Accumulated Depreciation	(20 252 54)	(2 300 98)		(22 553 52)
Net Capital Assets	9 958 98	126 499 02		136 458 00

#### Note 5 – Changes in Governmental Long-Term Debt

A summary of changes in long-term debt follows:

	Balance 4/1/05	Additions	Deletions	Balance 3/31/06
Loan payable - land purchase		119 300 00	5 965 00	113 335 00

#### Note 6 - Loan Payable - Land Purchase

On July 11, 2005, the Township obtained a loan in the amount of \$119,300.00 to fund the purchase of land. The loan requires semi-annual payments for ten years in the amount of \$5,965.00 including interest at the rate of 4.50% per annum. As of March 31, 2006, the principal balance outstanding was \$113,335.00.

#### Note 7 - Pension Plan

The Township has a defined contribution pension plan covering substantially all full-time employees. The Township contributes an amount of each employee's annual salary to the plan. Pension expense for the fiscal year ended March 31, 2006, was \$3,206.62.

#### Note 8 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

#### Note 9 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 10 - Building Permits

The Township of Sciota does not issue building permits. Building permits are issued by the County of Shiawassee.

# NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 11 - Interfund Receivables and Payables

The amounts of interfund receivables and payables are as follows:

<u>Fund</u>	Interfund <u>Receivable</u>	<u>Fund</u>	Interfund Payable
General	5 506 87	Current Tax Collection	5 506 87

### Note 12 - Budget Variances

During the fiscal year ended March 31, 2006, Township expenditures exceeded the budgeted amounts in the activities as follows:

General Fund Activity:	Total Budget	Total Expenditures	Excess Expenditures
Township Board	11 933 15	12 097 89	164 74
Building and grounds	8 650 00	18 048 06	9 398 06
Fire protection	40 317 10	43 137 79	2 820 69
Ambulance	30 200 00	30 870 00	670 00
Capital outlay	21 505 00	128 800 00	107 295 00
Debt service	6 000 00	8 783 46	2 783 46

## BUDGETARY COMPARISON SCHEDULE - GENERAL FUND Year ended March 31, 2006

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:		baaget	Actual	(Onder)
Property taxes	76 000 00	76 000 00	80 833 99	4 833 99
Licenses and permits	2 700 00	2 700 00	1 169 00	(1 531 00)
State revenues sharing Charges for services:	172 500 00	172 500 00	126 967 42	(45 532 58)
Other	2 450 00	2 450 00	4 747 50	2 297 50
Interest	400 00	400 00	1 240 44	840 44
Special assessments	56 700 00	56 700 00	59 620 00	2 920 00
Miscellaneous	290 00	290 00	9 353 27	9 063 27
Total revenues	311 040 00	311 040 00	283 931 62	(27 108 38)
Expenditures:				
Legislative:				
Township Board	15 701 00	11 933 15	12 097 89	164 74
General government:				, ,
Supervisor	9 510 98	9 511 86	8 742 75	(769 11)
Elections	3 300 00	3 100 00	30 70	(3 069 30)
Assessor	11 000 00	11 312 19	10 838 14	(474 05)
Clerk	10 135 98	10 137 00	8 977 71	(1 159 29)
Board of Review	1 200 00	1 200 00	1 131 56	(68 44)
Treasurer	13 095 98	13 076 86	10 560 05	(2 516 81)
Building and grounds	3 950 00	8 650 00	18 048 06	9 398 06
Cemetery	2 000 00	2 000 00	1 380 55	(619 45)
Public safety				(0.00,0)
Fire protection	40 050 00	40 317 10	43 137 79	2 820 69
Ambulance	30 200 00	30 200 00	30 870 00	670 00
Planning Commission Public works:	5 850 00	5 850 00	3 108 11	(2 741 89)
Highways and streets	151 470 00	127 958 81	79 829 31	(48 129 50)
Drains	5 000 00	305 00		(305 00)
Culture and recreation:				(000 00)
Library	-	4 000 00	4 000 00	_
Other:				
Insurance	8 650 00	8 650 00	6 205 90	(2 444 10)
Pension	5 000 00	5 000 00	3 205 62	(1 794 38)
Capital outlay	-	21 505 00	128 800 00	107 295 00
Debt service		6 000 00	8 783 46	2 783 46
Total expenditures	316 113 94	320 706 97	379 747 60	59 040 63

## BUDGETARY COMPARISON SCHEDULE - GENERAL FUND Year ended March 31, 2006

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Excess (deficiency) of revenues over expenditures	(5 073 94)	(9 666 97)	(95 815 98)	(86 149 01)
Other financing sources (uses): Loan proceeds Total other financing sources (uses)		<u> </u>	119 300 00 119 300 00	119 300 00 119 300 00
Excess (deficiency) of revenues and other sources over expenditures and other uses	(5 073 94)	(9 666 97)	23 484 02	33 150 99
Fund balance, April 1	10 000 00	50 961 40	143 115 37	92 153 97
Fund Balance, March 31	4 926 06	41 294 43	166 599 39	125 304 96

## GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2006

Township Doord	
Township Board:	3 676 20
Salaries and per diem Payroll taxes	469 66
Audit	1 800 00
Membership and dues	882 15
Miscellaneous	5 269 88
Missellaricous	12 097 89
Supervisor:	
Salary	6 754 08
Deputy	1 336 80
Miscellaneous	651 87
Flations	8 742 75
Elections:	20.70
Miscellaneous	30 70
Assessor:	
Contracted services	8 084 00
Miscellaneous	2 754 14
	10 838 14
Clerk:	
Salary	6 754 08
Deputy	1 336 98
Miscellaneous	<u>886 65</u>
	8 977 71
Board of Review	1 131 56
Treasurer:	
Salary	6 754 08
Deputy	1 336 80
Miscellaneous	2 469 17
	10 560 05
Duitding and arranda	40.040.00
Building and grounds	<u> 18 048 06</u>
Cemetery:	
Repairs and maintenance	1 380 55
Fire protection:	
Contracted services	43 137 79
Ambulance	30 870 00
Planning Commission	3 108 11
Test de la constant d	
Highways and streets:	
Contracted services	<u>79 829 31</u>
Library	4 000 00
•	<u> </u>
Insurance	6 205 90

# GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2006

-	Pension	3 205 62
	Capital outlay	128 800 00
-	Debt service	<u>8 783 46</u>
	Total Expenditures	379 747 60

## CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year ended March 31, 2006

<u>Assets</u>	Balance <u>4/1/05</u>	Additions	Deductions	Balance 3/31/06
Cash in Bank <u>Liabilities</u>	7 494 35	1 207 003 93	1 208 991 41	5 506 87
Due to other funds Due to other taxing units	7 494 35	69 862 24 1 137 141 69	71 849 72 1 137 141 69	5 506 87 
Total Liabilities	7 494 35	1 207 003 93	1 208 991 41	5 506 87

# CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

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# AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

July 24, 2006

To the Township Board Township of Sciota Shiawassee County, Michigan

We have audited the financial statements of the Township of Sciota for the year ended March 31, 2006. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

# <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Township of Sciota in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Sciota Shiawassee County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

## COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### SEGREGATION OF DUTIES

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2006.

#### SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

CAMPBELL, KUSTERER & CO., P.C.

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Certified Public Accountants